The 2007 Fresno County
Employment Study


## Message from the FCWIB Executive Director

Having access to the most current business data is essential in the arena of workforce development. The policies implemented by our Board rely on an accurate and current assessment of the human capital needs of our employers. Imagine if your personal physician tried to offer you a diagnosis solely on data collected from a doctor's visit two or three years ago! This report on the 2007 Fresno County Employment Study offers such "current" information.


Our analysis was conducted using the same categories that were used in the 2006 study. These include labor force requirements (such as criminal screening and drug testing), wage rates and hiring projections for the future.

In reviewing the Report you will note significant changes from data in 2006, these being driven by two significant local economic impacts over the last year - the Agricultural Freeze and the decline in New Housing Construction.

Nonetheless, the 2007 results are just as revealing as those from 2006. Employers project a need for 8,000 new employees in 2009! And 13,605 new employees through 2011!

The message from businesses in Fresno County is loud and clear - they need a more qualified workforce.
At the FCWIB, we are committed to use this data in constructing specific regional strategies to reduce the workforce shortages and assist both employers and job seekers. Additionally, this data will serve as a catalyst from which quality training programs can be developed to prepare a qualified workforce to meet the future needs of businesses.

Blake Konczal
Executive Director

## Executive Summary

> . Over 1,000 Fresno County employers completed the survey process...

The 2007 Fresno County Employment Study was conducted to determine current and future employer needs in the community. In order to determine year-to-year employment trends, $75 \%$ of the same employers interviewed for the previous years' study were surveyed again over a four-month period. A total of 1,004 Fresno County employers participated in the survey, and indicated there are approximately 2,461 currently vacant positions.

In terms of data collection, the total number of occupations and industries differed from 2006 to 2007. For example, in 2006, data was collected for 346 different occupations across six industries compared to 193 different occupations across seven industries for 2007. The region's economic potential and job growth within the seven industries has remained constant in the following high-growth, high-wage industries indicated below:

- Agile Manufacturing
- Automotive Technology
- Construction/Trades
- Healthcare
- Information Technology
- Logistics/Distribution
- Renewable Energy

A random sampling technique was used to select small (0-9 employees) medium (10-50 employees) and large ( $51+$ employees) employers from each of the seven sectors. The sample size represents approximately $38 \%$ of employers from each sector. The project utilized the Statistical Package for Social Science (SPSS) to create a statistical model to capture a $90 \%$ confidence level.

Over a four-month period, a total of 2,175 Fresno County employers were contacted to participate in survey interviews conducted via telephone and in-person. Stringent security precautions were established and followed in order to maintain participant confidentiality and survey validity. A total of 1,004 surveys were completed in which 388 occupations were identified (some of which are in multiple sectors).

Although there were significant differences from year to year, both studies revealed eye opening information
as follows:

## Automotive Technology

- Three-year demand is up $15 \%$ from last years' survey indicating an additional job demand of 2,063 workers over the next three years.


## Construction/Trades

- Three-year demand is down significantly, specifically in those occupations associated with home building Carpenters, Cement Masons, Roofers, Brick Masons and Construction General Labor. Some occupations that maintained the same or higher demand in Trades include: Electricians, Heating/Air Conditioning Mechanics, and Construction Equipment Operators. This industry is anticipating a need for an additional 1,205 workers in the next three years.


## Information Technology

- Three-year demand is up $40 \%$ from the 2006 survey for an additional job demand of 550 workers during the next three years. Specifically there is a significant increase in demand for Computer Programmers.


## Logistics and Distribution

- Three-year demand is down significantly. Anticipated decreases in occupations such as Dispatchers, Industrial Tractor Operators, Packaging, Planning/Expediting Clerks, and Truck Drivers. This industry is anticipating a need for an additional 885 workers in the next three years.


## Manufacturing and Agri-Business

- In the 2006 Employment Study these two industries were combined. Overall this industry survey indicates a reduction in the three-year employment demand compared to last years' survey. This industry is anticipating a need for an additional 6,106 workers within the next three years.


## Go green! Renewable Energy is the wave of the future!

## Renewable Energy

- This is a new industry cluster study. At this time it is not known if substantial job demand or growth will occur locally for this industry based on employers that were surveyed.


## Healthcare

- Future one and three year occupational specific data availability was limited and not provided consistently this year. However, according to the data that was received, this industry is anticipating a need for an additional 2,794 workers over the next three years. There are increases in many occupations compared to last year's survey that include: Nursing Aides and Orderlies, Occupational Therapists and Assistants, Physical Therapy Assistants, Physicians and Surgeons, Psychiatric Technicians, Nurses, Recreational Therapists, and Speech Language Pathologists.


## Guide to Reading the Occupational Data Charts

## Total number of Employers $=1,004$

1. Occupation

Occupations identified by employers surveyed
2. Current Number of Positions Needed

Number of positions employers identified as currently open
3. Projected Number of Positions - Yr. 1

Projected number of positions needed in 2009 (based on projected population of Fresno County)
4. Projected Number of Positions - Yr. 3

Projected number of positions needed in 2011 (based on projected population of Fresno County)
5. Drug Testing Required

Percentage of employers requiring test as a condition of employment
6. Background Check Required

Percentage of employers requiring background check as a condition of employment
7. Physical Exam Required


Percentage of employers requiring a physical exam as a condition of employment
8. High School Diploma Required

Percentage of employers requiring a high school diploma as a condition of employment
9. Certification Required

Percentage of employers requiring certification as a condition of employment
10. Salary Estimate (low, mid, high)

Salary estimates are reflective of the Fresno County area

Due to the slump in homebuilding the demand for various Construction/Trades occupations has declined.

| Occupation |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accountants | 0 | 3 | 18 | 73\% | 75\% | 34\% | 6\% | 74\% | 5\% | \$14.55 | \$20.34 | \$22.64 |
| Administrative Services Managers | 0 | 0 | 2 | 42\% | 66\% | 48\% | 12\% | 81\% | 1\% | \$18.88 | \$21.95 | \$27.50 |
| Agents and Business Managers of Artists, Performers, and Athletes | 0 | 0 | 1 | 50\% | 0\% | 100\% | 0\% | 100\% | 0\% | \$14.00 |  | \$22.50 |
| Agricultural Equipment Operators | 2 | 0 | 0 | 50\% | 17\% | 33\% | 0\% | 0\% | 0\% | \$8.92 |  | \$11.58 |
| Assemblers and Fabricators, All Other | 1 | 33 | 8 | 38\% | 38\% | 13\% | 0\% | 63\% | 0\% | \$11.14 |  | \$15.00 |
| Auditors | 0 | 0 | 2 | 100\% | 0\% | 0\% | 0\% | 100\% | 0\% |  |  |  |
| Automotive Body and Related Repairers | 4 | 73 | 105 | 28\% | 41\% | 74\% | 5\% | 26\% | 44\% | \$11.40 | \$16.75 | \$21.40 |
| Automotive Master Mechanics | 8 | 32 | 31 | 69\% | 57\% | 44\% | 8\% | 56\% | 13\% | \$12.43 | \$15.11 | \$18.71 |
| Automotive Service Technicians and Mechanics | 21 | 185 | 290 | 68\% | 46\% | 82\% | 13\% | $32 \%$ | 41\% | \$12.15 | \$14.38 | \$23.22 |
| Automotive Specialty Technicians | 8 | 129 | 222 | 67\% | 33\% | 71\% | 13\% | 20\% | 18\% | \$8.62 | \$12.38 | \$15.19 |
| Baggage Porters and Bellhops | 7 | 14 | 24 | 46\% | 21\% | 96\% | 8\% | 21\% | 0\% | \$8.40 | \$11.50 | \$12.68 |
| Bartenders | 1 | 4 | 6 | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |  |  | \$10.00 |
| Bill and Account Collectors | 1 | 5 | 14 | 61\% | 59\% | 7\% | 0\% | 50\% | 0\% | \$11.80 | \$13.28 | \$16.53 |
| Billing, Cost, and Rate Clerks | 0 | 2 | 7 | 68\% | 46\% | 11\% | 4\% | 84\% | 0\% | \$11.36 |  | \$15.39 |
| Billing, Posting, and Calculating Machine Operators | 2 | 4 | 12 | 100\% | 100\% | 0\% | 0\% | 100\% | 0\% |  |  |  |
| Bookkeeping, Accounting, and Auditing Clerks | 4 | 21 | 23 | 47\% | 37\% | 43\% | 17\% | 54\% | 17\% | \$15.52 | \$19.37 | \$23.28 |
| Brickmasons and Blockmasons | 0 | 19 | 41 | 17\% | 17\% | 83\% | 33\% | 33\% | 0\% | \$13.10 | \$18.33 | \$24.80 |
| Bus and Truck Mechanics and Diesel Engine Specialists | 6 | 29 | 43 | 100\% | 71\% | 86\% | 57\% | 57\% | 71\% | \$16.71 |  | \$28.29 |
| Cardiovascular Technologists and Technicians | 1 | 0 | 0 | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |  |  |  |
| Carpenters | 2 | 7 | 11 | 44\% | 22\% | 44\% | 0\% | 22\% | 0\% | \$17.05 | \$18.33 | \$23.35 |
| Cashiers | 16 | 63 | 102 | 88\% | 80\% | 19\% | 2\% | 86\% | 0\% | \$8.01 | \$9.15 | \$11.83 |
| Cement Masons and Concrete Finishers | 0 | 7 | 7 | 58\% | 33\% | 58\% | 42\% | 8\% | 8\% | \$14.56 | \$18.17 | \$23.67 |
| Cleaners of Vehicles and Equipment | 13 | 97 | 145 | 27\% | 13\% | 36\% | 52\% | 62\% | 54\% | \$8.23 | \$15.00 | \$16.83 |
| Coating, Painting, and Spraying Machine Setters, Operators, and Tenders | 0 | 0 | 1 | 88\% | 13\% | 25\% | 25\% | 63\% | 0\% | \$10.08 |  | \$17.00 |


|  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |



Within the next three years, Fresno County will need over 600
Automotive Technology employees.


Agriculture is vital to the economic vitality of the San Joaquin Valley.

Occupation
Drilling and Boring Machine Tool Setters, Operators, and Tenders, Setters, Operators

## Metal and Plastic

| Driver/Sales Workers | 0 | 0 | 5 | 83\% | 83\% | 100\% | 67\% | 100\% | 50\% | \$10.42 | \$11.75 | \$14.67 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Educational, Vocational, and School Counselors | 2 | 0 | 0 | 100\% | 100\% | 50\% | 50\% | 100\% | 50\% | \$9.00 |  | \$12.00 |
| Electricians | 2 | 81 | 168 | 83\% | 51\% | 42\% | 28\% | 76\% | 30\% | \$15.30 | \$19.20 | \$27.15 |
| Electronic Equipment Installers and Repairers, Motor Vehicles | 0 | 6 | 8 | 0\% | 0\% | 0\% | 0\% | 100\% | 100\% | \$9.50 | \$10.00 | \$11.00 |
| Electronics Engineering Technicians | 11 | 44 | 89 | 80\% | 44\% | 31\% | 7\% | 63\% | 4\% | \$20.67 | \$23.00 | \$24.87 |
| Emergency Management Specialists | 1 | 0 | 0 | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |  |  |  |
| Employment, Recruitment, and Placement Specialists | 1 | 4 | 4 | 100\% | 100\% | 100\% | 0\% | 100\% | 0\% | \$13.00 |  | \$17.00 |
| Executive Secretaries and Administrative Assistants | 0 | 0 | 2 | 45\% | 53\% | 25\% | 1\% | 86\% | 0\% | \$13.54 | \$15.50 | \$18.82 |
| Family and General Practitioners | 1 | 0 | 0 | 100\% | 100\% | 50\% | 50\% | 100\% | 100\% |  |  |  |
| Farm Labor Contractors | 40 | 0 | 0 | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | \$10.00 |  | \$10.00 |
| Farm, Ranch, and Other Agricultural Managers | 0 | 2 | 4 | 25\% | 25\% | 0\% | 0\% | 25\% | 0\% | \$8.94 | \$12.00 | \$13.33 |
| Farmers and Ranchers | 0 | 2 | 11 | 33\% | 0\% | 67\% | 0\% | 0\% | 0\% | \$7.92 | \$8.33 | \$8.92 |
| Farmworkers and Laborers, Crop, Nursery, and Greenhouse | 72 | 193 | 280 | 61\% | 13\% | 9\% | 0\% | 4\% | 0\% | \$8.23 |  | \$11.33 |
| Farmworkers, Farm and Ranch | 110 | 235 | 374 | 33\% | 33\% | 0\% | 0\% | 33\% | 0\% | \$7.75 | \$9.00 | \$10.00 |

$\left.\left.\begin{array}{llllllllllll}\hline \text { File Clerks } & 0 & 2 & 0 & 100 \% & 50 \% & 28 \% & 11 \% & 100 \% & 0 \% & \$ 10.25 & \\ \hline \text { Financial Managers } & 6 & 59 & 95 & 87 \% & 72 \% & 27 \% & 7 \% & 87 \% & 0 \% & \$ 23.44 & \$ 24.47 \\ \hline \begin{array}{l}\text { First-Line Supervisors and Manager/ } \\ \text { Supervisors - Fishery Workers }\end{array} & 0 & 0 & 4 & 0 \% & 0 \% & 0 \% & 0 \% & 0 \% & 0 \% & \$ 32.49 \\ \hline \begin{array}{l}\text { First-Line Supervisors and } \\ \text { Manager/Supervisors-Construction } \\ \text { Trades Workers }\end{array} & 0 & 6 & 7 & 54 \% & 34 \% & 37 \% & 9 \% & 57 \% & 6 \% & \$ 19.86 & \$ 24.38\end{array}\right) \$ 28.68\right)$

Occupational Data Charts

|  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Positions such as Superintendents, Managers and Supervisors are available across all industries.


Warehousing and distribution of products are important to meet consumer demand.

|  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

 the Construction/ Trades industry that have remained in high demand.

| Occupation |  |  |  | $\qquad$ | $\begin{aligned} & \text { Background Check Required } \\ & \text { (percentage of companies surveyed) } \end{aligned}$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nursing Aides, Orderlies, and Attendants | 500 | 970 | 1083 | 79\% | 88\% | 13\% | 25\% | 75\% | 71\% | \$9.16 | \$11.11 | \$11.81 |
| Occupational Health and Safety Specialists | 1 | 0 | 0 | 63\% | 35\% | 36\% | 13\% | 78\% | 38\% | \$23.69 |  | \$28.50 |
| Occupational Therapist Assistants | 1 | 29 | 59 | 67\% | 100\% | 67\% | 33\% | 100\% | 67\% | \$36.00 |  | \$57.00 |
| Occupational Therapists | 5 | 33 | 47 | 83\% | 83\% | 67\% | 50\% | 83\% | 67\% | \$11.50 |  | \$14.00 |
| Office Clerks, General | 20 | 125 | 236 | 59\% | 47\% | 25\% | 4\% | 59\% | 1\% | \$10.18 | \$12.27 | \$14.17 |
| Operating Engineers and Other Construction Equipment Operators | 0 | 158 | 158 | 78\% | 67\% | 28\% | 28\% | 61\% | 17\% | \$13.63 |  | \$17.83 |
| Packers and Packagers, Hand | 21 | 55 | 63 | 42\% | 27\% | 30\% | 13\% | 30\% | 1\% | \$8.54 | \$8.88 | \$11.70 |
| Painters, Construction and Maintenance | 0 | 4 | 7 | 70\% | 70\% | 20\% | 20\% | 80\% | 0\% | \$11.19 | \$15.50 | \$18.33 |
| Painters, Transportation Equipment | 3 | 35 | 56 | $31 \%$ | 34\% | 75\% | 3\% | 16\% | 47\% | \$11.48 | \$12.92 | \$20.50 |
| Parts Salespersons | 19 | 89 | 158 | 53\% | 50\% | 71\% | 6\% | 72\% | 2\% | \$8.82 | \$15.35 | \$16.47 |
| Payroll and Timekeeping Clerks | 1 | 0 | 4 | 65\% | 35\% | 9\% | 6\% | 72\% | 0\% | \$10.79 | \$14.08 | \$15.16 |
| Personal and Home Care Aides | 12 | 0 | 0 | 33\% | 100\% | 33\% | 44\% | 33\% | 78\% | \$7.75 | \$8.69 | \$9.25 |
| Pharmacists | 8 | 10 | 10 | 100\% | 100\% | 60\% | 40\% | 80\% | 60\% | \$47.00 | \$52.33 | \$59.47 |
| Physical Therapist Assistants | 0 | 14 | 47 | 50\% | 50\% | 25\% | 25\% | 100\% | 100\% | \$9.00 | \$11.00 | \$12.67 |
| Physical Therapists | 7 | 23 | 41 | 70\% | 70\% | 40\% | 40\% | 70\% | 80\% | \$18.85 | \$22.50 | \$30.38 |
| Physician Assistants | 5 | 0 | 10 | 50\% | 50\% | 50\% | 25\% | 100\% | 75\% | \$15.70 | \$23.39 | \$29.16 |
| Physicians and Surgeons, All Other | 9 | 29 | 88 | 50\% | 70\% | 50\% | 50\% | 90\% | 90\% | \$28.00 |  | \$52.00 |
| Plating and Coating Machine Setters, Operators, and Tenders, Metal and Plastic | 1 | 2 | 13 | 38\% | 25\% | 25\% | 13\% | 25\% | 13\% | \$9.63 |  | \$14.75 |
| Plumbers | 0 | 30 | 52 | 92\% | 45\% | 53\% | 6\% | 90\% | 35\% | \$13.64 | \$17.75 | \$23.29 |
| Power Plant Operators | 0 | 9 | 20 | 100\% | 0\% | 0\% | 25\% | 100\% | 0\% | \$14.00 |  | \$23.00 |
| Production Inspectors, Testers, Graders, Sorters, Samplers, Weighers | 0 | 13 | 19 | 83\% | 29\% | 13\% | 4\% | 38\% | 0\% | \$17.60 |  | \$21.14 |
| Production Laborers | 512 | 1662 | 3946 | 50\% | 27\% | 32\% | 14\% | 33\% | 0\% | \$8.54 |  | \$11.50 |
| Production Workers, All Other | 3 | 42 | 83 | 67\% | 33\% | 0\% | 33\% | 33\% | 0\% | \$11.00 | \$17.00 | \$18.50 |
| Psychiatric Technicians | 66 | 386 | 386 | 100\% | 100\% | 0\% | 0\% | 100\% | 0\% | \$12.00 | \$14.00 | \$16.00 |

Occupational Data Charts



Quality training will help develop a qualified workforce for Fresno County.

| Occupation |  |  |  |  |  |  | $\begin{aligned} & \text { Physical Exam Required } \\ & \text { (percentage of companies surveyed) } \end{aligned}$ |  | $\begin{aligned} & \text { Certification Required } \\ & \text { (percentage of companies surveyed) } \end{aligned}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Speech-Language Pathologists | 3 | 33 | 47 | 100\% | 100\% | 100\% | 67\% | 100\% | 100\% |  |  |  |
| Stock Clerks- Stockroom, Warehouse, or Storage Yard | 17 | 43 | 80 | 68\% | 51\% | 38\% | 26\% | 30\% | 11\% | \$9.19 | \$11.28 | \$13.06 |
| Stock Clerks, Sales Floor | 0 | 1 | 0 | 33\% | 0\% | 0\% | 0\% | 33\% | 0\% | \$8.13 |  | \$10.00 |
| Structural Iron and Steel Workers | 0 | 0 | 7 | 100\% | 100\% | 0\% | 0\% | 0\% | 0\% | \$17.00 | \$21.00 | \$26.00 |
| Structural Metal Fabricators and Fitters | 0 | 0 | 8 | 70\% | 0\% | 0\% | 0\% | 80\% | 20\% | \$10.60 |  | \$16.00 |
| Surgeons | 2 | 0 | 0 | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |  |  |  |
| Surgical Technologists | 1 | 0 | 0 | 75\% | 75\% | 25\% | 25\% | 50\% | 50\% | \$12.51 |  | \$17.00 |
| Telecommunications Equipment Installers and Repairers, Except Line Installers | 0 | 16 | 16 | 50\% | 0\% | 100\% | 0\% | 100\% | 100\% | \$13.00 | \$17.00 | \$26.00 |
| Tractor-Trailer Truck Drivers | 1 | 26 | 46 | 82\% | 73\% | 73\% | 11\% | 29\% | 38\% | \$12.27 |  | \$18.34 |
| Training and Development Managers | 1 | 0 | 0 | 100\% | 100\% | 50\% | 50\% | 50\% | 50\% |  |  |  |
| Travel Agents | 0 | 0 | 3 | 0\% | 0\% | 0\% | 0\% | 100\% | 0\% | \$8.00 | \$10.00 | \$12.00 |
| Treasurers, Controllers, and Chief Financial Officers | 0 | 0 | 1 | 85\% | 68\% | 28\% | 15\% | 91\% | 5\% | \$25.95 | \$30.72 | \$43.73 |
| Truck Drivers, Heavy | 8 | 34 | 63 | 76\% | 44\% | 61\% | 39\% | 61\% | 66\% | \$10.92 |  | \$14.98 |
| Truck Drivers, Heavy and TractorTrailer | 34 | 178 | 256 | 87\% | 63\% | 83\% | 31\% | 36\% | 60\% | \$12.60 | \$14.69 | \$17.90 |
| Truck Drivers, Light or Delivery Services | 13 | 54 | 120 | 79\% | 63\% | 71\% | 17\% | 34\% | 17\% | \$11.07 |  | \$16.32 |
| Welder-Fitters | 3 | 3 | 7 | 50\% | 4\% | 29\% | 13\% | 42\% | 25\% | \$12.00 |  | \$18.40 |
| Welders, Production | 1 | 5 | 0 | 80\% | 60\% | 20\% | 0\% | 40\% | 30\% | \$9.53 | \$11.00 | \$16.33 |
| Well and Core Drill Operators | 0 | 0 | 4 | 0\% | 0\% | 33\% | 33\% | 67\% | 0\% | \$9.50 | \$10.00 | \$14.00 |

## Next Steps

The Fresno County Workforce Investment Board will utilize this data to:

1. Continue to promote high-growth, high-wage occupations to job seekers; and,
2. To work with local training providers to create needed and/or increased capacity of training in critical occupations.

## Conclusion

Significant local economic changes occurred in Fresno County over this two-year survey period. These changes involved the: 1) Agricultural Freeze, and 2) New Housing Construction decline.

Due to these changes in our local economy there were significant shifts in occupational demand in Fresno County for either current or future employment demand. Upon evaluation of the employment data, it appears there is a significant correlation between the freeze/housing market decline and a decrease in the following occupations:

1) Truck Driving
2) A majority of Logistics Occupations
3) A majority of Manufacturing and Agriculture Occupations
4) The majority of Construction Occupations associated with new home construction

- Access the Fresno County Employment Study on our web site at: www.workforce-connection.com and utilize the Occupational Data Comparison feature. This feature provides the convenience of selecting various occupations of interest and comparing wages, requirements and projections all on the same page.


## Acknowledgements

The Fresno County Workforce Investment Board would like to thank all of the individuals who participated in the 2007 Fresno County Employment Survey Study Report and a special thank you to the 1,004 plus employers throughout the County who gave their valuable time and knowledge to provide the data used for this report.

We look forward to the community's participation in our 2008 Fresno County

Employment Survey Study.

Fresno County Workforce

Investment Board

## Workforce Connection One-Stop

 Center LocationsManchester Center Mall 3302 N. Blackstone Ave., Suite 155 Fresno, CA 93726
Telephone: (559) 230-3600
Executive Plaza - Downtown Fresno
1900 Mariposa Mall, Suite 130 1900 Mariposa Mall, Suite 130 resno, CA 93721 Telephone: (559) 499-3709

## Reedley

1680 E. Manning Ave.
Reedley, CA 93654
Telephone: (559) 637-2444

## Coalinga

311 Coalinga Plaza
Coalinga, CA 93210
Telephone: (559) 935-9293
Firebaugh
1511 9th Street
Firebaugh, CA 93622
Telephone: 1-866-454-5020


